



# Compassionate Care in Our Home or Yours

# WHO WE ARE

# Established in 1976

by community residents concerned about poor access to health care, Northern Counties provides services to the medically-underserved in the Northeast Kingdom. We do this through a rural network which includes:

- 5 National Committee for Quality Assurance (NCQA) recognized patient-centered medical homes
- 2 walk-in primary care locations
- 3 dental centers
- A Medicare-certified home care and hospice division
- Partnerships with 3 critical access hospitals
- Multiple relationships with human services organizations

ON THE COVER: JEN GRANT GUIDING A GROUP HIKE FOR DISCOVER ST. J'S FALL FOR ST. JOHNSBURY SIGNATURE EVENT.

YOU MAY NOTICE A LOT OF TEAM MEMBERS WEARING GREEN IN THIS YEAR'S REPORT, RECOGNIZING NCHC'S SUPPORT FOR MENTAL HEALTH ACTION DAY.



# Our Mission

To provide high quality, accessible, patient-centered health care.

# Our Vision

NCHC is a key partner in building healthy families and thriving communities.

# Our Values

We pursue quality in all that we do and are committed to:

**Mutual Respect and Trust** – working together and providing care that respects every individual's dignity, privacy, and culture.

**Excellence** – investing in our most valuable asset, our employees, is crucial to delivering high quality care.

**Teamwork and Collaboration** – working within NCHC and with community partners to provide a continuum of health care and social support.

**Stewardship and Spirit of Service** – serving our communities with integrity and intention in all our interactions.

**Resilience** – approaching every challenge as an opportunity to pursue creative solutions, achieve financial sustainability, and deepen our resolve.







# 2025 Awards



Northern Counties Health Care is proud to have achieved Community Health Center Quality Recognition badges from the U.S. Department of Health and Human Services for notable achievements in the areas of access, quality, health equity, health

information technology, and social

risk factors screening.

**Caledonia Home Health Care & Hospice** scored four stars on the most recent Home Care Compare for **Home Care Quality** and **Patient Survey Ratings**.

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Our Mission is to provide high-quality, accessible, and patient-centered health care. These awards recognize that our team members live out this mission each and every day, doing everything they can to help Northern Counties build healthy and thriving communities.

— Chris Towne, NCHC CEO

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# Strategies for Success

Expand CAPACITY

*Increase* **ACCESS** 

Leverage **R**ELATIONSHIPS

**Promote EXCELLENCE** 

Advance **S**USTAINABILITY

Build the capacity to understand the health, wellness needs, and goals of our patients and communities.

- Expand our understanding of community health challenges and goals
- Assess the health risks and opportunities of each patient and patient panel

Expand our services and access to them, focusing on how to reduce barriers to health and wellness.

- Grow beyond our traditional clinics and our current communities
- Elevate the importance of mental health and wellness services

Be an employer of choice for team members and a partner of choice for other organizations, both traditional and nontraditional partners.

- Develop our leadership culture
- Design a shared future that avoids duplication of services

Strive for top tier performance in quality measures and teach our skills to others.

- Improve performance compared to peer organizations (FQHC's, HH)
- Measure patient and employee experience

Live good stewardship of our environment, culture, and financial resources

- Improve financial efficiency of our patient care
- Reduce our environmental footprint



A MESSAGE FROM
NCHC CEO
Christopher
Towne



Today, NCHC serves more individuals than at any other point in our history, reaching over 40% of the residents of Vermont's most medically underserved region.



rewarding work. Every day brings opportunities to make a difference, but the environment we face right now is harder and more uncertain than ever. Across the country, communities are grappling with workforce shortages, rising costs, and rapidly changing health policy environment. In rural regions like Vermont's Northeast Kingdom, these challenges are even more acute. Yet, despite this uncertainty, Northern Counties Health Care (NCHC) continues to be deeply committed to our mission of providing high-quality, compassionate care.

This year, we worked to strengthen our organization for the future. We focused on improving our financial performance through careful stewardship of resources, strategic operational adjustments, and investments designed to improve care delivery and patient experience. These efforts ensure that NCHC remains sustainable and able to meet the needs of our growing patient population. We also celebrated significant policy wins here in Vermont — advocating successfully for measures that support rural health care — and we engaged in national conversations to ensure the voices of rural communities are heard in shaping health care policy and funding priorities.

Today, NCHC serves more individuals than at any other point in our history, reaching over 40% of the residents of Vermont's most medically underserved region. This remarkable achievement is a testament to the strength of our team, the trust of our patients, and the resilience of our community.

As we look ahead, we recognize that the challenges are significant. The policy landscape continues to shift, and the demands on health care providers are growing. But we also know that our foundation is strong because of the people we have — mission-driven problem solvers who are dedicated to improving the health of our communities by caring for individuals and families. Together we can navigate this period with determination and hope. We are Vermonters caring for Vermonters. With the commitment of our staff, the support of our partners, and the engagement of our communities, we will continue to build a healthier future.

With gratitude,

Christopher Towne

Chief Executive Officer, Northern Counties Health Care



a message from nchc board president Louisa Driscoll

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I remain inspired by the commitment to teamwork and to providing quality patient care that define NCHC.



A S I REFLECT ON MY FIRST YEAR as President of the Board of Directors for Northern Counties Health Care—and my fifth year serving on the Board—I am filled with gratitude and pride for the progress we have made together during a year of both transition and achievement.

A major milestone this year was the appointment of Chris Towne as our new CEO, following his impactful service as COO. Under his leadership, NCHC has strengthened its financial sustainability and in turn its role as a vital community health provider in the Northeast Kingdom.

We were pleased to complete a successful Health Resources and Services Administration (HRSA) Operational Site Visit (OSV), with a few findings that were promptly addressed. This result reflects the commitment and diligence of our entire team to meet and exceed federal standards of care and compliance.

Our Home Health and Hospice programs were recognized for their excellence, achieving a positive pay adjustment after placing in the 50th–74th percentile nationally for 2024—a meaningful reflection of our commitment to quality home and end-of-life care.

This year also brought a significant shift in Board membership. We welcomed six new members and said goodbye to six departing members who made valuable contributions during their time with us. I am confident that our new members will continue to bring energy, expertise, and dedication to our mission.

Financially, we closed our fiscal year with a nearly balanced budget—an impressive outcome considering we had originally planned for a \$1 million deficit. This strong financial performance was driven by several factors: an increased hospice census, strategic cost-cutting and efficiency improvements across the organization, and Chris' effective advocacy work for improved funding.

As we look to the year ahead, I remain inspired by the commitment to teamwork and to providing quality patient care that define NCHC. It is a privilege to serve as Board President, and I look forward to continuing our work to expand access, improve quality, and ensure the sustainability of health care in our region.

Warm regards,

Louisa Prisco

Louisa Driscoll

President, Board of Directors, Northern Counties Health Care



REPORT FROM NCHC BOARD TREASURER Becky Galloway

OR THE FISCAL YEAR ENDED March 31, 2025, NCHC had total operating revenues of \$34.5M, other revenue of \$1.1M and operating expenses of \$36.2M. There was an overall decrease in net assets of \$503k.

The primary care division reported revenue of \$25.6M and a decrease in net assets of \$1M. They had additional funds in the fiscal year of \$483k from the Behavioral Health Expansion grant and several state funded programs. There was also \$1.7M in 340B revenue and Community Health Pharmacy distributions.

The home health division reported revenue of \$9.4M and an increase in net assets of \$305k. They had additional funds in the fiscal year of \$884k from the State of Vermont for the Home and Community Based grants. The average daily hospice census for FY25 was 41.

Our balance sheet is strong. We had \$8.4M in cash and CDs and \$6.8M in investments. Our patient accounts receivable and liability balances are both down.

A complete set of audited financial statements are available for public review at our administrative office in St Johnsbury. We received an unqualified opinion from our independent auditors, which means our financial statements are fairly presented in accordance with generally accepted accounting principles. As a consequence of receiving federal grants, we are also required to conduct a compliance audit according to government auditing standards. We had no material weaknesses and are considered a low risk auditee.

Respectfully Submitted,

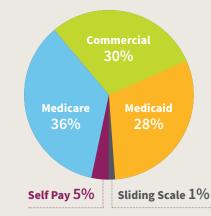
Becky Galloway

Treasurer, Board of Directors, Northern Counties Health Care

# Financial Summary, FY2025

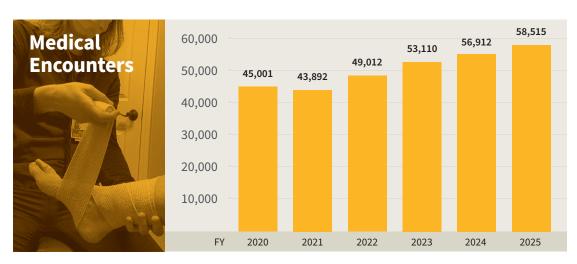
### INCOME **EXPENSES** Patient Service Revenue \$28,815,826 Salaries and \$26,188,885 Benefits Grants 5.385.719 All Other Expenses 9,973,324 Other Operating Revenues 347,138 \$36,162,209 Other Income and 1,110,171 **Total Expenses Investment Losses** \$35,658,854 \$ (503,355) **Total Income** Surplus

## **PAYER MIX, PRIMARY CARE**





# Key Measures of Patient Service





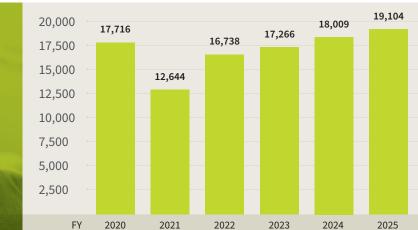
Our team's dedication is rooted in a simple promise: to deliver the very best care possible for the individuals and families we serve.





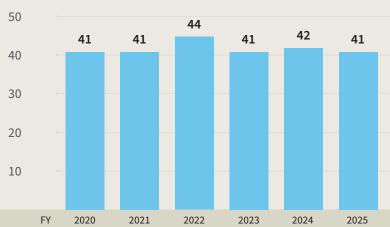
I feel very fortunate to have such a nice facility with great personnel throughout for my dental care. I really enjoy going to see my dentist!







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I am so grateful to all of the staff for everything they did for my husband and my family. There aren't enough words to express my gratitude.



# Primary Care Services for Our Community

# The Northeast Kingdom is home to some of the best health centers in the nation.

Our wrap around services provide high quality, compassionate, and coordinated care to help improve the health and wellness of our communities.





**PATIENTS** 7,727

**VISITS** 18,746



**Northern Express Care** 

**PATIENT VISITS NEWPORT** 8,445

**PATIENT VISITS** ST. JOHNSBURY 5,477



**Primary Care** 

**MEDICAL PATIENTS** 21,427 **MEDICAL** VISITS 54,608



**Behavioral Health** 

**PATIENTS** 989

**VISITS** 4,061



**PATIENTS** 748

VISITS 1,678



My doctor and health care team are the best. I would not ever go anywhere else for my health care needs.

Love the compassionate attention I receive.

Data from the Uniform Data System Report 01/01/2024 - 12/31/2024





# Caledonia Home Health Care & Hospice

**PATIENTS** 

**SERVED** 

1,403

# Improving Care, Reducing Our Footprint

Over the past year, Caledonia Home Health Care & Hospice made meaningful strides in both the quality of care we provide and our commitment to environmental sustainability.

Through the Home and Community-Based Services Grant Program, we piloted innovative care models that helped reduce preventable hospitalizations from 13% to 9%, enhancing continuity for individuals with complex health needs. We also strengthened our workforce by continuing a nurse residency program successfully recruiting and retaining two nurses while providing hands-on training, skill-building, and mentorship to support their transition to community-based practice.

On the sustainability front, capital upgrades to our heating and cooling systems led to a 35% reduction in heating costs and a 37% drop in electricity use—wins for both our organization and the environment.



MILES

**DRIVEN** 

359,514

# **Case Management Comes to a Close**

HOME

VISITS

34,813

For nearly two decades, Caledonia Home Health Care & Hospice has proudly provided in-home case management for seniors and individuals with disabilities through the Choices for Care/Medicaid Waiver 1115 program. Since its inception in 2005, our team has walked alongside clients and families, ensuring access to essential supports, advocating for individualized care, and helping individuals remain safely in their homes and communities.

June, 2025 marked the close of a deeply meaningful chapter in our work as federal rules prompted a transition of case management away from home health agencies. We honor the invaluable relationships built and the positive impact achieved over the past 20 years.



**NURSING HOME** 

DAYS AVOIDED

13,668

Twenty-two years ago I walked through the doors of the Joan M. Blankinship entryway. Young, naive, and determined to make the world better for the aging and disabled, I found my purpose and a team that became like family. What began as a vibrant, bustling room now sits quiet and mostly vacant. A chapter closed that I never expected. But I carry with me all the lessons and experiences, embracing what's next.

**HOURS** 

**IN HOME** 

33,077

— Brandy Newland



# Community Services

# Expanded Behavioral Health and MOUD Services

Over the past year, NCHC expanded access to behavioral health and substance use treatment across the Northeast Kingdom by growing our workforce of psychiatric providers, behavioral health counselors, nurses, and peer support workers. Notably, staffing for Medications for Opioid Use Disorder (MOUD) services nearly tripled, and a new full-time Peer Support Worker at Northern Express Care – Newport began offering free community support, regardless of patient status.



Behavioral Health is a wonderful addition to your team. Our growing team advanced their skills through specialized training in trauma-focused therapies, recovery support, and statewide addiction care conferences. We also implemented innovative

initiatives, including Harm Reduction Stations in clinic bathrooms, expanded post-overdose MOUD protocols with MS and Emergency Departments, and annual suicide risk screenings for all primary care patients.

These efforts underscore NCHC's commitment to building a stronger system of behavioral health and recovery services. This work is ongoing, and we remain dedicated to expanding access, strengthening partnerships, and delivering compassionate, high-quality care for individuals and families across the Northeast Kingdom.



NCHC's commitment to oral health extended far beyond the walls of our dental centers. In the 2024–2025 school year, Registered Dental Hygienist Taryn Hunt brought care directly to students in 17 schools across our service area through our mobile dental trailer and

on-site school visits.

The program served 267 children, who together received 587 hygiene visits, ensuring that preventive dental care was accessible regardless of location or transportation barriers.

Taryn also provided dental care to residents in two nursing homes, delivering essential hygiene services that support comfort, health, and quality of life for older adults.

Beyond direct care, our dental team remained active in the community, offering outreach, education, and screenings in multiple other schools. These efforts not only identify dental needs early but also help children and families build lifelong habits that promote strong oral health and overall well-being.

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10 Northern Counties Health Care | www.nchcvt.org 2025 Community Impact Report



# Our People

# **Board Recognition**

Northern Counties' Board of Directors appreciates the hard work and effort our team members put into making our organization what it is.

During fiscal year 25 the following team members were recognized for their dedication and passion continuing to help us improve the health of our communities.

### Thank you!

**Matthew Cook** Marie Dimick **Ashley Fauteux** Kim Foster Kaylee Graves **Amy Greaves** Patrick Heaghney Shonna Heath Ranson Hudson Jessica Kirby Dawn Labrie Lynne LaCourse Amanda Lee Bobbi-Jo Letourneau Marilyn Magnus **Brette McAllister** Erin McMullen Lily Miller Jessie Morgan Sarah Morgan

Tammy Moulton Kelli Moylan Andrew Nadeau Melissa Noyes Shyane Noyes Meaghan O'Hare Holly Poor Abigail Provost Lestra Seguin Marci Simpson

Lisa Warren

# Celebrating NCHC Team Member Anniversaries



Patrick Anderson
Riley Barter
Carmen Brown
Cierra Cafferky
Erlene Cassidy
Jaime Graves
Nancy Graves
Kelly Lemieux
Francheska Martin
Rhonda Martin
Gianna
Menapace-Drew
Christi Parenteau
Jenny Rafuse

Whitney Richardson

Kate Sinnema

Stacey Tanner

Cheryl Verge



Linda Bisson
Jennifer Graham
Suzanne Isabelle
Mckalyn Leclerc
Selina Mochizuki
Susan Taylor



Mary Ready Adrienne Rulon



Rhonda Perron Heidi Walsh Laura Wesley



Sarah Berrian



Vicki Morehouse

Based on anniversary dates occurring between October 1, 2024 and October 31, 2025.



# NCHC is pleased to honor health care professionals of today and tomorrow.

# Honoring Marilyn Magnus, RN, Recipient of the Nancy and David Reynolds Service Award

This year, we are proud to present the Nancy and David Reynolds Service Award to Marilyn Magnus, RN, in recognition of her extraordinary commitment and impact over more than five decades of service. The Reynolds Award celebrates individuals whose exceptional and longstanding dedication reflects the spirit of the Reynolds family's own legacy of service to Northern Counties Health Care.

Marilyn retired in the spring of 2025 after an incredible 53-year career with Caledonia Home Health Care & Hospice. Since joining our team in September of 1971, she has been a steadfast and compassionate presence, providing expert care and comfort to generations of patients and families. Her legacy is one of kindness, professionalism, and an unwavering dedication to community health.

We are deeply grateful for Marilyn's lifetime of service and the profound difference she has made. Her influence will continue to inspire our work for years to come.



TRENY BURGESS, RYLEE STROHM, JESSE DIMICK

# Future Health Care Leaders Scholarship Awarded to Rylee Strohm

Northern Counties Health Care was proud to recognize Rylee Strohm in 2025 as the inaugural recipient of the Future Health Care Leaders Scholarship. A graduate of St. Johnsbury Academy, Rylee has demonstrated compassion, leadership, and a strong commitment to her community. She is currently enrolled at Western Kentucky University, where she is pursuing a degree in nursing.

This year, the \$1,000 scholarship is awarded in honor of Kim Wood, PTA, celebrating her legacy of compassion and dedication to patient care. The scholarship supports students from Caledonia, Essex, or Orleans counties who are pursuing a career in health care. Rylee's passion for helping others and her dedication to service reflect the same spirit Kim brought to her work every day. We are honored to support Rylee as she continues her journey to becoming a health care professional.

CHRIS TOWNE, NANCY REYNOLDS, MARILYN MAGNUS, DAVID REYNOLDS, TRENY BURGESS



# Gratitude

# Caring for a community takes a community.

We are thankful for the many individuals, partners, and neighbors who help us fulfill our mission of delivering patient-centered, accessible care in the Northeast Kingdom. Your support helps ensure everyone has access to the care they need.

### \$250,000+

Marilyn Hughes Trust

### \$10,000-249,999

Passumpsic Bank Town of St. Johnsbury Town of Lyndon Anne Woodhull

### \$1,000-\$9,999

Town of Barnet CHHC Town of Concord Town of Danville **Elaine Fournier** Leslie Gensburg Jack & Debbi W Gobir Town of Groton

Town of Hardwick Sorrell Construction Management Inc West Barnet Women's Fellowship LTD Robert & Lynda McDowell John & Nancy Newton

Vincent Nof Town of Peacham David & Nancy Reynolds Andrea Robertson Town of Ryegate Town of Sheffield Town of Walden

Town of Waterford

Jill Whittemore

### \$500-\$999

Michael K Costa **Brad & Denise** Goodwin Town of East Haven Town of Kirby Thomas Ziobrowski & **Beth Williams** Lisa Moore George Morehouse Town of Newark Daniel & Janis

\$250-\$499 Mallory Buck Town of Burke ARC Mechanical Contractors Leo H Peter Coutu Mary Florio PayPal Giving Fund Tim & Paula Gaskin Charles & Roberta Blacktop Inc Josette Lyders Mary Ready Barbara Morrow Jim & Barbara **Ouimette** Pamela L Parker Harwant Sethi

### \$100-\$249

Primmer Piper Eggleston & Cramer PC John Derek Williams

Zachary Manganello

David & Nancv Spencer Donald Stricker Town of Sutton Ernest & Barbara

Thurston

Lawrence Hamel William & Virginia Albert J Hebert Robert & Kris Hoppe

Begin Realty Associates Caroline Austin Jean Bailey

Bernie & Ann Bessette Kevin & Nicole Biggie Tim & Marilyn Bishop Gregory & Janette

Bombardier **Treny Burgess** Kay Byrne

Third Congregational Church Jennifer Reed Clark

Tim & Tasha Clouatre **Heather Counter** Alice Cruess Winston &

Marguerite Currier Debra H Davison Maurice & Doris

Delaricheliere Wayne & **Beverly Dorman** Marilyn Dow

Jack & Louisa Driscoll Dorothy C Dudley Kendrick Dwyer Stephen & Martha Feltus

Carl Franco Justin Gadwah Sarah R Galloway

Monique St. George John & Nancy Goodrich Nancy Graves Samantha Green Maryellen Griffin

Michael Percy **Brian Poirier** Sharon Putney

Echodale Farm Sugar House James Houston James & Reinette

Hutchins & **Gingue Family** Tim & Jenness Ide Fairbanks Scales, Inc. Ed & Jane Jackson

Howard & Koleen Jones Kathleen Joslin Dennis Kauppila

Jeannette Keenan Rita Laferriere Andrew Lafleur Robert & Elsie

Lawrence Nancy Lawrence Craig D Dreisbach Gail Macdonald

Town of Maidstone Diane B Martin Jennifer A McReynolds Ronald E Ducham Eddie Morin

Harry & Claire Morrison Leslie & Melody Morrison

Patricia G Morse Julie Guillen Carolyn Nolan **Lorraine Norris** Guy & Marie Oldenburgh

Lanny & Rhonda Paris Curtis & Mary Pollard

Brenda Burke

Cadorette James & Dianne Chamberlin

Kim Sears Linda Seaver Jerry & Diana Senturia

Walter & Suzanne Smith **Timothy Tanner** Shawn &

Raymond Racicot

Tim & Laurel Ruggles

Trudy Rublee

George Ruggles

Loralee Tester Linda Thompson Charles &

Roberta Thurston Kimberly Urie David & Meredith

Vanderwoude Catholic Daughters of America Court St. Veronica Town of Victory

Aileen Walden Kay Welch Tom Wherley

Merrily Wieland Robert & Sharon Wielgosh Kathleen Wilson

Alice Wuertele **Kevin Young** Wayne Young

Up to \$99 AADAH Chapter #39 Ms. Susan M. Aiken Frederick & Fran Alger Sharon Alger

Bill & Donna Allen Judith Anastasia Irene Badger Arlan & Marie Batchelder Diane Beattie Carmelita Belisle

Belinda Bernier Gracia E. Berwick Helen J. Bicknell Elaine Bixby Carey J Brodzinski Aline Brosseau Marguerite R Bruno Gerald & Blanche

Susan R Clement Jeannie M Clermont Donna Colby

Ann Marie Conn Paul & Sandra Cote Jay Craven

Jacqueline Dadourian Judy Daloz

Elaine Dame Barbara Daniels Robert & Nancy

**Demers** Sara Donna Georganna Dow

William C Evans Cindy Fagnant Colin & Genevieve

Faherty Jeannette Farmer

Paul & Diana Frederick Marilyn Gadapee

Richard & Carmen Gagne David Gile

Randy & Sarah Goodwin Town of Granby

Karen Halpin Mary Anne Hamilton Judith Harbaugh

Steve & Trudy Harran William Hartwell Marsha M Harvey

David & Jeannine Barbara Hawley Kathy Hemmens

David C Henderson Robert H Hoffman Monica Holcomb Hilman E Howes

Porter Parker Hutto Harold & Beverly Frost III Lauren Jarvi

Judy Jarvis Kenneth & Janet Johnston Frank & Joanne

Goss Jr.

Jim & Eileen Wilson Jr. Darwin & Joanne Jurentkuff

Gertrude K Rieben

Charles & Christine

Robinson

Sage Russell

Carolyn Ryan

Nancy Saidi

Sjolander

Dennis &

Sophrin

Charles & Kathy

**Deborah Smith** 

Lynn M Snedeker

Nancy A Spaulding

Town of Stannard

Rick & Penny Steele

Larry & Kathi Stewart

Nancy Birkett Vincent

James & Lisa Warren

Bernard O Wetherbee

Walter & Laura

Laurel Stanley

Stanley Starr

**Ronald Tatro** 

Gail Thorgalsen

Charlene White

W David Williams

Deborah Williams

Medical College

of Wisconsin

Joan Wollrath

Michael Wormser

Carol J Zachary

Jane S Smith

Linda Kane Rita T Kitchel Gerald & Karen Koeppl

John & Susan Kulungian Dwayne &

Carol Labounty Paul & Dianne Lamont

Lesley Larson Catharine Lawless Robert & Ann

Stephen & Linda Lee

Xin Rui Lim Richard & Victoria Littell

Janet Long Susan Longchamps

Michael & Roylee Steven & Ruth

MacDonald Richard & Linda McCrea

Timothy & BettyJane Mckay Stephen &

Evelyn McMann Frank & Brenda Meierdiercks

Louise Miller Christine M. Moore Dennis & Helene Morel

Janet Nelson Howard & Marjorie Noseworthy

Carol F Novick Brenda Oakes Karena Parrish

Debra Patten Linda K Peak Patricia Perkins

Dennis & Rose Petryshak Kaitlyn Piper

StoneCrest Properties Richard & Patricia Reed David Reed

Jo-Ann Reed Thom & Joanne Richardson

# Northern Counties Board of Directors

Louisa Driscoll. President, St. Johnsbury Sarah Becky Galloway, Treasurer, West Glover

Jane Sung-Hee Chung, Secretary, Craftsbury

Adrianne Hutchin, Vice-President, St. Johnsbury

Justin Tin Barton-Caplin, Past-President, Barton

Maryellen Griffin, Danville **Buffie Hegarty**, St. Johnsbury

Laura Newell, St. Johnsbury Stacey Henderson, Waterford

Rita Laferriere. East Haven Shari-Lee Ryan, Newport

Otto Wurzburg, III, St. Johnsbury

**Northern Counties would like to** thank outgoing Board Member Laura Newell. We appreciate her unwavering support and dedicated service to this organization and the communities we serve.



LAURIE SOMERS & MICHELE WARREN



# Our Service Area



# Northern Counties Health Care, Inc.

Please Note: The Maternal Child Health program of Caledonia Home Health Care & Hospice serves the entire NCHC service area.

## Caledonia Home Health Care & Hospice

161 Sherman Drive St. Johnsbury, VT 05819 802.748.8116

# Concord Health Center

201 East Main Street Concord, VT 05824 802.695.2512

### **Danville Health Center**

26 Cedar Lane Danville, VT 05828 802.684.2275

### Hardwick Area Health Center

4 Slapp Hill Hardwick, VT 05843 802.472.3300

# Island Pond Health & Dental Center

82 Maple Street Island Pond, VT 05846 802.723.4300

# Northern Counties Dental Center

151 North Main Street Hardwick, VT 05843 802.754.6973

# Northern Express Care – St. Johnsbury

457 Railroad Street, Suite 2 St. Johnsbury, VT 05819 802.633.6351 NorthernExpressCare.org

### Northern Express Care – Newport

137 Main Street Newport, VT 05855 802.995.2412 NorthernExpressCare.org

### **Orleans Dental Center**

11 Union Street Orleans, VT 05860 802.754.6973

### St. Johnsbury Community Health Center

185 Sherman Drive St. Johnsbury, VT 05819 802.748.5041

### **Administration Building**

165 Sherman Drive St. Johnsbury, VT 05819 802.748.9405 802.748.5041

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